

## **THE WYOMING RURAL DEVELOPMENT COUNCIL**

The Wyoming Rural Development Council is a collaborative public/private partnership that brings together six partner groups: local/regional government, state government, federal government, tribal government, non-profit organizations and private sector individuals and organizations.

WRDC is governed by a Steering Committee representing the six partner groups. The Steering Committee as well as the Council membership has established the following goals for the WRDC:

- Assist rural communities in visioning and strategic planning
- Serve as a resource for assisting communities in finding and obtaining grants for rural projects
- Serve and be recognized as a neutral forum for identification and resolution of multi-jurisdictional issues
- Promote, through education, the understanding of the needs, values, and contributions of rural communities.

The Council seeks to assist rural Wyoming communities with their needs and development efforts by matching the technical and financial resources of federal, state, and local governments and the private sector with local development efforts.

If you would like more information about the Wyoming Rural Development Council and how you may benefit as a member, contact:

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Wyoming Rural Development Council  
2219 Carey Ave.  
Cheyenne, WY 82002  
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[www.wyomingrural.org](http://www.wyomingrural.org)

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Frannie Resource Team  
March 11-13, 2003

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## **PROCESS FOR THE DEVELOPMENT OF THIS REPORT**

The Wyoming Rural Development Council (WRDC) has provided a resource team to assist the town of Frannie, Wyoming in evaluating the community's assets and liabilities and in developing suggestions for improving the environment, social and economic future of Frannie.

The City of Frannie requested a community assessment from the Wyoming Rural Development Council. Zelda Roberts served as the community contact with assistance from Patty Cline, Diane Wagner, Miriam Roberts and Shelly McCracken of Cowley. They took the lead in agenda development, logistics and publicity in town for the assessment. The assessment was done in conjunction with an assessment in Cowley, Wyoming. Resource team members were selected to visit, interview citizens and develop a plan of recommended action for the town. The team members were carefully selected based on their fields of expertise that Frannie officials indicated would be needed to respond to the problem areas identified.

The Resource Team toured the town and interviewed approximately 75 people over a two-day period during March 11-13, 2003. Each participant was asked to respond to three questions designed to begin communication and discussion and to serve as a basis for developing the action plan. The three questions were:

- ❑ What do you think are the major problems and challenges in Frannie?
- ❑ What do you think are the major strengths and assets in Frannie?
- ❑ What projects would you like to see completed in two, five ten and twenty years in Frannie?

Upon completion of the interviews, the team met to compare notes and share comments following the two days of intense study. The team then agreed that each team member would carefully analyze what was said, synthesize what they heard with their knowledge of programs and resources, prepare their notes and suggestions, and forward these items to be combined into WRDC's final report to Frannie.

The oral report was presented to the people of Frannie on March 12, 2003 and many of the citizens of Frannie who participated in the interviews were in attendance.

Following the oral report, a formal written report was prepared and presented to the Town of Frannie.

## **EXECUTIVE SUMMARY**

This was a very exciting assessment for the Wyoming Rural Development Council to facilitate a Resource Team Assessment. It was exciting because the communities of Frannie and Cowley worked together to coordinate the assessment. I commend the leadership in both communities for having the foresight to sponsor a community assessment. You have taken the first and most important step in planning the future of your community – finding out what the citizens like, do not like and what their vision is for your community. The elements are all here for Frannie to have a successful future. To become a growing, vibrant community takes only a few people willing to roll up their sleeves and go to work. Once this nucleus begins to exert effort, it will begin to show some successes. Then this nucleus needs to expand to include more and more of the community until the entire community is involved. But the work is not on big jobs; it is on small ones that can be achieved quickly. The big ones come later after Frannie has seen the results of the smaller and sees that it can accomplish things.

There is a number of short term, accomplishable recommendations that the review team has provided. The most important thing is to get the entire community involved in trying to find ways to accomplish its goals. A few celebrations at the successful conclusion of an activity which has involved a large number of citizens will lead to a feeling of accomplishment that will carry over into other activities. Look through the short-term suggestions, pick out one that you know what you can do, and get started!

Each of you individually must decide what it is that you want to do what kind of project you want to tackle. There are enough tasks for everyone. Each small step, every accomplishment, no matter how limited, is movement in the right direction toward achieving Frannie's goals. It can be done! There is no problem facing Frannie that cannot be solved by the people living in the community. It is your choice, your decision, you can do it.

On behalf of the Frannie Resource Team, I want to thank the community and our sponsors, the Town of Frannie, The Big Horn Mountain Country Coalition, and the Wyoming Community Foundation. The meals were outstanding and we had the BEST chicken soup in the world! We heard many times in the listening sessions that Frannie is a community of hard working people and dedicated to their community. We certainly can attest to that! Thank you very much.

We hope you will find great value in this report and remember any team member is available for you to call to clarify information or provide more information and assistance.

Sincerely,

**Ray Sarcletti, Team Leader**

## Frannie, Wyoming Resource Team Members

March 11-13, 2003

### **Ray Sarcletti, Team Leader**

Wyoming Business Council  
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### **Ron Siekert**

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### **Ann Stoeger**

USDA Rural Development  
208 Shiloh Road  
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Fax: 307-347-2802  
Email: [ann.stoeger@wy.usda.gov](mailto:ann.stoeger@wy.usda.gov)

### **COMMUNITY CONTACT:**

Frannie: Zelda Roberts, 664-2234  
Frannie: Shirley Busteed, 548-7700  
Shelley McCracken 307-548-7647

## Frannie, Wyoming Community Assessment Agenda March 11-13, 2003

### Cowley and Frannie Resource Team Agenda

<b>Date</b>	<b>Start Time</b>	<b>End Time</b>	<b>Activity</b>	<b>Location</b>
Tuesday, Mar 11	7:00 a.m.	8:00 a.m.	Breakfast	Cowtown
	8:00 a.m.	9:30 a.m.	Orientation and Organization Meeting of Resource Team	Cowley Town Hall
	9:30 a.m.	9:45 a.m.	Travel to Frannie/Interface with Community Resource Team Planners	Bus
	9:45 a.m.	10:45 a.m.	Tour of Frannie with Barbara Phillips	Frannie
	10:45 a.m.	11:30 a.m.	Travel to Rocky Mountain High School in Byron/Interface with Community Resource Team Planners	Bus
	11:30 a.m.	12:30 a.m.	Youth at Rocky Mountain High School	RMHS
	12:30 p.m.	1:15 a.m.	Lunch	RMHS
	1:15 p.m.	1:30 p.m.	Travel to Cowley	Bus
	1:30 p.m.	2:30 p.m.	Tour of Cowley with Roland Simmons	Cowley
			Team Splits - half in Cowley, half in Frannie	
	2:30 p.m.	2:45 p.m.	Travel to Frannie	
	2:45 p.m.	3:35 p.m.	Healthcare/Emergency Services	Brick House Frannie
	2:45 p.m.	3:35 p.m.	Education/Churches	Cowley Town Hall
	3:35 p.m.	3:50 p.m.	Travel time/Break	
	3:50 p.m.	4:40 p.m.	Education/Churches	Brick House Frannie
	3:50 p.m.	4:40 p.m.	Healthcare/Emergency Services	Cowley Town Hall
	4:40 p.m.	4:55 p.m.	Travel time/Break	
	4:55 p.m.	5:45 p.m.	County Government/Law Enforcement	Brick House Frannie
	4:55 p.m.	5:45 p.m.	Banking/Civic Groups	Cowley Town Hall
	5:45 p.m.	6:00 p.m.	Travel time/Break	
	6:00 p.m.	6:50 p.m.	Banking/City Government	Brick House Frannie
	6:00 p.m.	6:50 p.m.	County Government/Law Enforcement	Cowley Town Hall
	7:05 p.m.		Resource Team Working Supper	315 S 2nd St East, Cowley

<b>Town of Frannie Community Assessment 12 March 2003</b>				
<b>Date</b>	<b>Start Time</b>	<b>End Time</b>	<b>Activity</b>	<b>Location</b>
Wednesday,	7:15 a.m.	8:15 a.m.	Breakfast	Cowtown
Mar 12	8:15 a.m.	8:30 a.m.	Travel to Frannie	Frannie
Frannie	8:30 a.m.	9:30 a.m.	Economic Development	Brick House Frannie
	9:30 a.m.	10:30 a.m.	Rural/Agriculture	Brick House Frannie
	10:30 a.m.	11:30 a.m.	Senior Citizens	Brick House Frannie
	11:30 a.m.	12:30 p.m.	Lunch Resource Team Only	Brick House Frannie
	12:30 p.m.	1:30 p.m.	Human Services/Social Services	Brick House Frannie
	1:30 p.m.	2:30 p.m.	Business/Industry	Brick House Frannie
	2:30 p.m.	4:00 p.m.	Parents/Public	Brick House Frannie
	4:00 p.m.	6:00 p.m.	Team prepares for Town Meeting	Brick House Frannie
	6:00 p.m.	7:00 p.m.	Community Potluck Dinner	Frannie Elementary
	7:00 p.m.	8:30 p.m.	Town Meeting with Resource Team	Frannie Elementary
			* 50 minute sessions	

## **WHAT WE HEARD FROM WHAT WAS SAID**

After listening to the citizens of Frannie, the Resource Team reviewed what was said and condensed the comments down to a few basic statements titled, Major Themes. These are in no particular order.

### **MAJOR THEMES**

#### **Economic Development**

- Retail Business
- Truck Stop
- Tourism

#### **Infrastructure**

- Water
- Sidewalks, Streets., Curbs
- Phone service

#### **Beautification**

#### **Planning/Visioning for the Community**

#### **Apathy and Burnout of Volunteers**

#### **Transportation**

- Inter-community bus

#### **Facilities**

- School

## **RESOURCE TEAM MEMBER REPORTS**

### **RECOMMENDATIONS SUBMITTED** **BY RESOURCE TEAM MEMBERS**

#### **FRANNIE**

Ray Sarcletti  
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Wyoming Business Council  
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**Introduction:** This is my first visit to Frannie and this area of the State of Wyoming. I have to agree with the folks in this area that the people are one of the best assets. I look forward to coming back to your community in the near future, and I will never forget the friendly hospitality and the wonderful food and deserts. Although I did not have the opportunity to attend the listening session held at the high school where the students of Frannie participated in the listening sessions, the part of the team who had the pleasure of listening to them expressed their very positive impression of these fine young people. The young people reflect the fine upbringing, and close family atmosphere of your community. I want to thank all of the wonderful people of Frannie for the unforgettable food and hospitality.

The team discovered that the themes became vary apparent from the listening sessions in Frannie.

#### **ECONOMIC DEVELOPMENT**

**Challenge:** In the listening sessions there were concerns that Frannie lacked retail businesses; grocery/ convenience store, a gasoline service station, a restaurant and a truck stop.

**Recommendation:** I really feel that the recruitment of a major truck stop operator will serve to address most, if not all, of your needs. There are truck stops in small ports-of-entry communities in Wyoming that provide several retail activities in one store. For example, in Cokeville, Wyoming, the Flying J Truck Stop provides reasonable fuel, gasoline and diesel, a restaurant, a convenience store and small retail shop. In

Chugwater, Wyoming, the truck stop also stocks fresh bread, milk and other small grocery items to serve the community as well as the other services provided by major truck stop operators. Some truck stops also provide an ATM in conjunction with a regional bank to provide simple banking transactions as well. There are several major truck stop operators who have located in Wyoming. They are Petro, Pilot and Flying J, Rip Griffin and others.

The truck stop operators are very successful businessmen who make their decisions on good, sound business principals, and will have to be convinced that they will be able to realize a return on their investment that they will be making. They will make realistic projections regarding expected revenues and operating costs. The more information that your community can provide the easier it will be to attract these operators. You will have to make your case that the operator will not only be relying on truck traffic for their projected revenues, but all of the other revenues that you think that the community will can expect from the community support of their other services. This will not be an easy task, however, it may be very rewarding. A well-prepared recruiting document should include:

1. Truck traffic counts based on information from the port-of-entry.
2. Other local or regional trucking companies that would support the truck stop.
3. What gasoline volumes will the operator are able to expect from the local and regional consumers?
4. What are the potential volumes that may be expected from the tourist and the other residents of Montana who travel to your area to recreate in the summer and winter realizing that the truck stop will also serve as a rest stop?
5. What is the workforce availability in the area, and is it readily trainable?

These are only suggestions as to some of the information that will be necessary for the operators to base their decisions on. I can't stress enough the importance of a very professional, complete recruitment document. I recommend that you utilize two very valuable professionals that you have available to you.

Leah Brusino  
Northwest Regional Director  
Wyoming Business Council  
143 South Bent, Suite B  
Powell, WY 82435  
Telephone: (307) 754-5785  
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Paul Thares, Director  
Big Horn County Economic Development  
P.O. Box 7  
Greybull, WY 82426  
(307) 765-2618  
(307) 272-5972  
[develop@totwest.net](mailto:develop@totwest.net)

**Challenge:** In the listening sessions we heard that the tourists are passing through Frannie, and that there is a need to enhance attractions that will provide the tourist with a reason to stop.

**Recommendation:** I would suggest that you create a local travel and tourism committee to take an inventory of the attractions in Frannie and the surrounding area that

will give the traveler a reason to stop. If the two counties in which Frannie is located have a lodging tax, this may be a source of revenue to advertise Frannies attractions either by the use of billboard signage or brochures. There are also grants available to assist with the design of the advertising. Your contact for the availability of those grants is:

Leah Bruscano  
Northwest Regional Director  
Wyoming Business Council  
143 South Bent, Suite B  
Powell, WY 82435  
Telephone: (307) 754-5785  
Fax: (307) 754-0368  
[lbrusc@state.wy.us](mailto:lbrusc@state.wy.us)

## **INFRASTRUCTURE**

**Challenge:** The need to provide water to the rural residents near Frannie.

**Recommendation:** Ann Stoeger, who served as a very valuable member of our resource team, works in the office of the USDA in Worland, and indicated that she has programs available to the community to help solve this problem. I'm sure that she will address this in her recommendations. The only other source that I am aware of is the Wyoming Water Development Commission, however, this is a slow process. If there are funds available in the legislative water account, it is at least a three-year process. There are three phases to the process; Phase I study, Phase II study and the Construction Phase.

**Challenge:** The streets of Frannie are still not paved, and apparently this has been an issue for some time.

**Recommendation:** In many small communities the use of revenue bonds is the funding mechanism of choice. An assessment to the property owners provides the revenue retire the bonds over a period of several years. In some of the communities the property owners are allowed to pay them on a monthly basis along with the other town service assessments.

Again, Ann Stoeger, USDA office in Worland, may be another source of funds. If there is grant money available for that purpose, the town may consider a combination of grant and bonding.

**Challenge:** In the listening sessions there we heard that there is a need to clean up the town. They feel that the image of that is portrayed to the tourist is not becoming, and a beautification plan needs to be implemented.

**Recommendation:** Rock Springs had a similar problem in the 1980's. The main streets into the city were laden with loose dirt and weeds, and the problem became worse

when the wind would blow on many days of each month. The city leadership decided that if the town were going to attract new businesses, tourists and other amenities necessary for the economy to grow, they were going to have to beautify the community. A downtown beautification and improvement committee was formed, and the process went forward. They started organizing town meetings to recruit the assistance of the property owners to provide trees and plants to enhance their property. They also applied for (TEAS) beautification grants through the Wyoming Department of Transportation. The towns of LaBarge and Big Piney have received grants through this program.

Contact:

Wyoming Department of Transportation

Vic Strube, District #5 Engineer

218 West C

Basin, WY 82410

Telephone: (307) 568-3400

Fax: (307) 568-9318

[vstrub@state.wy.us](mailto:vstrub@state.wy.us)

**Challenge:** We also heard that there seems to be a lack of vision with community leadership.

**Recommendation:** Many times the town leadership does not hear enough from the citizens, and complacency becomes the theme of the day. In one community that I have been involved in has town council workshops once a month. There is a vision committee that makes recommendations to the council, and also serves as the oversight committee to track the progress of any projects. Adopting a Downtown Development Authority or an Urban Renewal Authority allows the town leadership the flexibility to rid the town of blight, and plan for future projects that will be beneficial to the town. The Green River Chamber of Commerce has taken the lead role in that town. For more information contact:

Janet Hartford, Executive Director

Green River Chamber of Commerce

541 E. Flaming Gorge Way

Green River, WY 82935

1-800-FL-GORGE

[www.grchamber.com](http://www.grchamber.com)

**Challenge:** There are no sidewalks in the town.

**Recommendation:** Sidewalks, curb and gutter should be constructed in conjunction with the street-paving project. They can be included in the same grant application as well as the bond for the pavement project.

## **APATHY/ATTITUDE/BURN OUT**

**Challenge:** Although the community has a wonderful spirit of volunteerism, burnout is becoming a problem because number of emergency service volunteers is not adequate, and many have to do double duty.

**Recommendation:** I have to admit that I don't have a good answer for this problem, but the students of Frannie are very, intelligent, dedicated young individuals. In the western part of the state, the sheriff departments have implemented a youth deputy program. They are uniformed, ride with the deputies on patrol, and are trained in emergency services. I believe that they get high school activity credit. It may be that the youth of Frannie can have a role in at least providing some relief to the overworked volunteers.

**Challenge:** There apparently is a negative attitude that has fostered apathy, a lack of initiative in economic development, no community planning or zoning that affects the appearance of the community and no plan for development.

**Recommendation:** The leadership in any community is driven by the demands of its citizens. When we asked the residents if they attended town council meetings, many of them said they did not because they felt that their concerns were not heard. That leads me to believe that maybe the apathy begins at the grassroots level. The listening sessions were very well attended, so my conclusion is that you have a very good base of concerned citizens who want to see something done. It seems to me that Frannie is small enough that a group of citizens who belong to the same church, club or other organization can establish a telephone campaign to organize a concerned citizens group. I will also remind you that within a few weeks, the resource team will facilitate a town hall meeting to establish priorities for projects that will be developed from the recommendations of the resource team. A concerned citizen group will be a very valuable tool to get everyone in the community to that town hall meeting to really get the wheels in motion.

## **TRANSPORTATION**

**Challenge:** There is a need for an intercommunity bus service for those who do not have the availability of an automobile to have the opportunity to connect to the surrounding communities.

**Recommendation:** There are transportation grants available through the Wyoming Department of Transportation Rural Transit Assistance Program (RTAP). Uinta County was recently awarded a transportation grant to purchase two or three 15-passenger vans, and the seed money to assist in the initial operation of the system that will provide transportation from the Bridger Valley to Evanston for employment, medical and shopping services. Ninety percent of the grant comes from the Department of Transportation with Uinta County providing a ten percent match. The Town of Cowley is very interested in this project also, so a combined effort between the communities will give more credence to the request. Contact:

John H. Black  
LGC Transit Program Manager  
Wyoming Department of Transportation  
P.O. Box 1708  
Cheyenne, WY 82003-1708  
Telephone: (307) 777-4384  
Fax: (307) 777-4759

### **PHONE SERVICES**

**Challenge:** Although the communities of Cowley, Frannie and Byron are very close in terms of proximity, residents are required to place a long distance call to communicate between communities. This especially raises a concern since the school district has made the decision to locate the only elementary school in Cowley. This is going to place a hardship on children who may need to call home during regular school hours.

**Recommendation:** This is a concern for many communities in the state, and it is an issue that the Public Service Commission seems to ignore. The telephone exchanges claim that they will have to adjust basic service fees to compensate for the loss of the long distance revenues, and senior citizens who are living on fixed incomes have valid concerns about the affordability of a vital service to them should their basic rates be increased. Because this issue affects two very fragile and important segments of your population, I sincerely believe that you have a very valid argument to have this issue resolved to the benefit of all parties. I suggest that you file a formal written complaint with the Public Service Commission with a copy to the Governor.

Mr. Frank Smith  
Complaint Section Supervisor  
Public Service Commission  
Hansen Building  
2515 Warren Avenue, Suite 300  
Cheyenne, WY 82002

**Summary Conclusion:** The Town of Frannie has so many possibilities to grow the economy while still maintaining the quality of life that the community and the area has to offer. I hope that the assessment and the recommendations will be a tool that you can use to accomplish your goals. The goals can be accomplished by using this document as a guide, and by taking advantage of the valuable resources that are listed in it. Again I sincerely appreciated the opportunity to serve on the resource team, and having been able to meet more of the people who are fortunate enough to call Wonderful Wyoming home.

**Mike Yauck**  
**Worland Area Chamber**  
**120 N 10<sup>th</sup> Street**  
**Worland, WY 82401**  
**307-347-322**  
**[wacc@trib.com](mailto:wacc@trib.com)**

**Introduction:**

This assessment was a rewarding learning experience for me. The Community of Frannie was very hospitable and enjoyable to work with. You have a wonderful location and setting. This along with the positive attitude of the residents will help in your endeavors to address the issues we heard during our stay.

I will attempt to cover the “main” issues we heard at our listening sessions in priority. The more a single issue was addressed, the higher priority it became!

**ECONOMIC DEVELOPMENT/INDUSTRY**

This issue came up in almost every session. It was divided into two concepts. The first is industry development.

Frannie is located on a major highway in the State. You are within close proximity of larger communities such as Cody, Powell and Billings, Montana. This could be a big plus for businesses seeking small town atmosphere yet close to major industry customers. There seemed to be a sincere interest in attracting shall, clean air industry. I suggest you create a committee to organize your positive “selling points”. In the event a business would show an interest in Frannie, it is imperative you be prepared to answer questions regarding services, land, water, etc. Utilize the services provided by the State and local agencies to develop your own “plan” and select a primary market. Recognize your strengths to attract potential businesses looking to relocate.

**Contacts:**

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Wyoming Business Council  
Powell, WY 307-754-5572  
**[lbrusc@state.wy.us](mailto:lbrusc@state.wy.us)**

Paul Thares  
Economic Development Director  
Big Horn County  
P.O. Box 7  
Greybull, WY 82426  
Cell# 307-272-5972

## **ECONOMIC DEVELOPMENT/TOURISM**

I heard that being isolated in the State and not having a general store to stop tourists is a big problem. My response would be hogwash! Frannie is located on a primary traffic route to Billings, Montana and Yellowstone National Park. The Wyoming Department of Transportation can provide you with traffic count to prove that. The State's Port of Entry located nearby is a natural stop. The question your community needs to ask is "how much business do we want"!

I suggest you build a tourist attraction around your natural "hot" water source. A hothouse, greenhouse or water slide has the potential to draw passing tourists. The correct signage and advertising would develop additional revenues for the Community. A general store with the right marketing concept would also flourish.

The pending loss of your current school will offer possible opportunities regarding the existing building. I strongly suggest a committee is formed to address usage issues with the School Board. Worland had the same situation with its Middle School property. They were able to identify entities, which had an interest in relocating to the property. IN fact, they acquired letters of intent from these businesses, which reinforced their position. In one session I heard the Senior Center in Lovell has entertained a satellite office in Frannie. I also heard some medical offices are possible.

Contacts:

Margi Brayton Gray  
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US Forest Service Rural Community Assistance Program  
2013 East Side Second St.  
Sheridan, WY 82802  
307-674-2600

Leah Bruscano, Regional Director  
Wyoming Business Council  
Powell, WY  
307-235-5570

Paul Thares  
Economic Development Director  
Big Horn County  
P.O. Box 7  
Greybull, WY 82426  
Cell# 307-272-5927

Lovell Senior Center  
757 Great Western Center  
Lovell, WY

Flying J Convenience Store  
Moto Mart Convenience Store

**INFRASTRUCTURE:**

Infrastructure items such as rural water, streets, sidewalks and beautification projects highlighted a number of sessions.

The State Mineral Royalty capital Construction Account has matching funds available for infrastructure and services. This would help with your streets and sidewalk concerns. For information contact:

Office of State Lands & Investments  
Herschler Building 3<sup>rd</sup> Floor West  
Cheyenne, WY 82002  
307-777-7331

The Wyoming Water Development Commission has loans and grant monies available to assist with new construction of publicly owned water supply systems. For information contact:

Wyoming Water Development Commission  
Lawrence Besson, Director  
Herschler Building, 4W  
122 West 25<sup>th</sup> St.  
Cheyenne, WY 82002  
307-777-7626

The USDA Rural Development Rural Utilities Service administers water and wastewater loan grant program for quality of life improvements and economic development in rural areas. For information contact:

Jerry Tamlin, C&BP Director  
USDA Rural Development  
100 East B Street, Room 1217  
P.O. Box 820  
Casper, WY 82602  
307-261-6319  
[jerry.tamlin@wy.usda.gov](mailto:jerry.tamlin@wy.usda.gov)

Beautification projects test the pride of the Community. One solution is to declare a “clean up week”. Identify groups who select designated areas for trash clean up. The Wyoming Highway Department will supply bags for the project. Although there is no contact source to identify regarding the trash or “eyesore” issue, perhaps Frannie could review the existing codes and enforcement rules. The issue will be resolved when the Community and its leadership take action. Perhaps if the town establishes a greenhouse

in conjunction with a tourism project, flowerpots could be added along the highway. Advertise, raise and sell State flowers exclusively. Use that theme to attract tourists!

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### **Overview:**

Thank you to the Town of Frannie for the hospitality extended to the assessment team. The listening sessions and town meeting were well attended by the citizens of the town and outlying areas. It was apparent the community members care deeply about their community. The youth are knowledgeable about community issues and are also concerned about the future of this community. Thank you to all that participated!

### **Schools**

**Challenge:** The issue that seemed to be uppermost in the listening sessions was the closure of the elementary school in 2004. This issue is one that many small communities across the state are facing. Overwhelmingly, the community voiced its intent to keep the elementary school in Frannie. It is clear that much of the social and family life of the community revolves around the school. The school also plays a part in bringing together people in the surrounding rural area and the town.

**Recommendation:** The decision to consolidate the school systems in Cowley rests with the newly created Wyoming School Facilities Commission and ultimately with the Wyoming Legislature. Many communities across the state have been impacted as to how the State supports and manages its schools.

One alternative the community can look at is that of a Charter School. Under Wyoming Law a school may petition the local school district for charter status and move to establish its own operational education plan. The charter school must still meet basic state education requirements and is eligible to receive 95% of the funding from the school district on a per pupil basis. As it is run like a private school with its own board and business plan, it can attract private grants and loans and charge supplemental tuition to help fund its activities. Wyoming has recently passed legislation to make it easier to form a charter school. As mentioned at the town meeting, one has begun operation in Laramie. This might be an alternative to examine.

### **Contact**

The Center for Educational Reform  
[www.edreform.com/charter\\_schools](http://www.edreform.com/charter_schools)

Snowy Range Academy, Laramie, WY  
[www.geocities.com/snowyrangeacademy](http://www.geocities.com/snowyrangeacademy)

State of Wyoming  
Mr. James Lendino  
Charter School Administrator  
Wyoming State Department of Education  
2300 Capitol Avenue  
2<sup>nd</sup> Floor, Hathaway Building  
Cheyenne, WY 82002  
307-777-6268

A Guide to Charter School Resources on the Web  
Email: <http://www.nationalcharterschools.org>

Charter Schools in Wyoming  
Kathy Scheurmann  
Phone: 307-777-7843  
Email: [kscheu@educ.state.wy.us](mailto:kscheu@educ.state.wy.us)

If the community is not successful in retaining the elementary school in Frannie, the community should approach the school board and request that the board consider giving the building to the town. The town could utilize this building for a community center, senior center, fitness center, enlarge/move the library, house public health services. The improvements would be an eligible Community Facility project through the Community Facility loan and grant program.

### **Contact**

Heidi Stonehocker, RDM  
USDA Rural Development  
208 Shiloh Road  
Worland, WY 82401  
Phone: 307-347-2456, extension 4  
Fax: 307-347-2802  
Email: [heidi.stonehocker@wy.usda.gov](mailto:heidi.stonehocker@wy.usda.gov)

Brad Miskimins  
Grant and Loan Program Manager  
State Loans & Investments Board  
Herschler Building, 3<sup>rd</sup> Floor West  
122 West 25<sup>th</sup> Street  
Cheyenne, WY 82002  
Phone: 307-777-7309

## **Infrastructure**

**Challenge:** Another issue heard quite frequently in the listening sessions was the need for paved streets, sidewalks, town beautification and access to water for rural areas.

**Recommendation:** The above issues will be addressed one at a time, beginning with paved streets and sidewalks. The paving of streets and installation of sidewalks can give a town “eye appeal” and it can also result in increases in property values. The town will first need to decide on the width of the streets and sidewalks, handicap locations, placement of street lighting and street signs and placement of benches. Wyoming Association of Municipalities can conduct research on the funding options available to communities wishing to improve their local street system. I would also recommend contacting other communities, which have performed these types of improvements and gather ideas as to what did and did not work for them. As US Highway 310 goes right through town, you will need to include Wyoming Department of Transportation (WYDOT) in your discussions. WYDOT personnel are familiar with the federal and state programs, which aid communities in the development and beautification of federal and state highways that also serve as main streets. The town has recently completed laying new water and sewer lines, which will save the need at a later date to open newly paved streets for utility work.

### **Contact**

Wyoming Association of Municipalities  
PO Box 3110  
Cheyenne, WY 82009  
Phone: 307-632-0398

City of Lander  
240 Lincoln Avenue  
Lander, WY 82520  
Phone: 307-332-2870

Town of Dayton  
PO Box 100  
Dayton, WY 82836  
Phone: 307-655-2217

Richard Douglass, Local Government Coordinator  
Wyoming Department of Transportation  
5300 Bishop Boulevard  
Cheyenne, WY 82009  
Phone: 307-777-4384  
Email: <http://www.wydotweb.state.wy.us>

Brad Miskimins  
Grant and Loan Program Manager  
State Loan and Investment Board  
Herschler Building, 3<sup>rd</sup> Floor West  
122 West 25<sup>th</sup> Street  
Cheyenne, WY 82002  
Phone: 307-777-7309

Town beautification was another issue that was often mentioned in the listening session. The beautification could include planting flowers along Main Street and throughout town, and the installation of walking and bike paths. The community could begin a garden club, which would be responsible for planting flowers and conducting contests for town beautification. There is the TEAL (Transportation Enhancement Activities Local) program which provides grants to fund non-highway related projects such as biking paths, walking paths, roadside landscaping and historic preservation. These grants normally range between \$100,000 and \$200,000 and require a 20% community match.

Funds are also available to restore existing trails and construct new trails through the Recreational Trail Fund Grant Program. Most grants range between \$2,500 and \$75,000 and also require a community match of 20%.

### **Contact**

David Young or Rich Douglass  
Wyoming Department of Transportation  
5300 Bishop Blvd.  
Cheyenne, WY 82009  
Phone: 307-777-4384 or 307-777-4275  
Email: [dyoung@state.wy.us](mailto:dyoung@state.wy.us)

Joann Buster  
Grants Program Specialist  
State Parks and Historic Sites  
122 West 25<sup>th</sup> Street  
Cheyenne, WY 82002  
Phone: 307-777-3483

The lack of access to water hookups for the rural areas was a concern to the rural residents. Several communities in the Big Horn Basin are creating municipal water systems that will deliver water to communities such as Worland, Basin, Greybull. It is suggested the community explore the possibility of municipal water systems in the northern Big Horn Basin. A feasibility study would need to be conducted which would provide some guidance to the community. There is a possibility that this study could find the extension of water to outlying areas not feasible due to the costs. If the number of taps did not offset the costs of construction, then the project would not be feasible. The community may want to consider creating a local service and improvement district of their own. By paying some of the costs through the district, the community would lower

the costs of construction, which might make the project feasible. Please keep in mind this type of project is long term.

**Contact**

L. Mike Besson, Director  
Wyoming Water Development Office  
Herschler Building, 4<sup>th</sup> Floor West  
Cheyenne, WY 82002  
Phone: 307-777-7626  
Email: <http://www.wwdc.state.wy.us>

**Summary**

I would like to thank the citizens of Frannie for their participation in the assessment process. It appears the area has several difficult issues to address, but it also has a lot to offer in the way of its citizens. I hope the citizens continue to pursue the process of growth in order to meet the needs of the townspeople.

## **FRANNIE ASSESSMENT**

**Ronald E. Siekert**

5099 Hwy. 216

Albin WY 82050

[resiekert@Earthlink.net](mailto:resiekert@Earthlink.net)

I would like to thank the people of Frannie for the warm welcome and their willingness to talk to us about their community. Your hospitality is very much appreciated. Though there are obvious problems in the community I feel you have many strengths and many things are possible with the talent and closeness evident in the community. The problem identified in the listening sessions, which we labeled as Apathy/Burnout, seems to me to be the one of the worst problems you face. I would suggest to you that the problems you face are not insurmountable if you can keep working on them. The best recommendation I can think of to address this is to spread the load more and to attempt to avoid spending energy on side issues. As such, I urge the citizens and local government to undertake a planning process to focus your time and energies on the survival and improvement of Frannie. I also note that many of the ideas and goals identified by the community will require additional funding. I would like to recommend a couple of web sites that might provide a leg up on grants and grant writing. The Foundation Center has a web site: [www.fdncenter.org](http://www.fdncenter.org), which not only has extensive information on private grants, but an education section on grant writing. A complete and regularly updated listing of Federal grants is available at the Catalogue of Federal Domestic Assistance [www.cfda.gov](http://www.cfda.gov). This one is a little more obscure but is a very complete and the advanced search can be very useful. The following issues are listed in particular order of priority.

- I. EMERGENCY SERVICES – the assessment identified emergency services as an area of great concern. The fire department was generally acknowledged as excellent but there was a perception that the town was at the “end of the line” in terms of law enforcement and emergency medical response. This is further complicated by the jurisdictional split of the town between Big Horn and Park counties. In terms of law enforcement, I would recommend exploring the possibility of establishing a civilian auxiliary to the Big Horn and Park county sheriffs offices to increase police presence. The President of the United States has established the Citizen Corps to promote volunteerism in the U.S. and a major component of the Corps is the Volunteers In Police Service (VIPS): [www.policevolunteers.org](http://www.policevolunteers.org). This web site has examples of several volunteer programs. There is currently no recognized program in Wyoming but situations like this seem to be candidates for this approach. I would also strongly recommend the town insisting on getting the sheriffs offices and the emergency medical responders for each county together and negotiating a written memorandum of understanding among these emergency service providers as to responsibilities regarding calls in

Frannie. Once the lines of responsibility are defined procedures could be easily laid out for the 911 centers regarding whom to dispatch. Frankly, the residents of Frannie are entitled to some surety of service and they should work with their elected representatives to push this issue.

- II. **ECONOMIC DEVELOPMENT** – the need for a gas station/store was clearly identified. Such a facility could answer to community needs as well as cater to the traffic arising from the presence of the port of entry. Such a business would probably need an additional hook to be successful, something to draw additional trade beyond the local. I was quite intrigued by the presence of thermal ground water from the well. It seems that this could be utilized by the town in some manner to create a “draw” such as a water garden, wading pool, etc. that would serve to attract visitors (see III). For a more direct commercial use, water of that temperature would serve well to heat greenhouses and offset or eliminate the most costly factor in their operation, which is heating cost. Combined with its location on a major highway, the good Wyoming tax structure and its location in relation to larger towns it would seem to provide a potential for a good business and this potential should be promoted.
  
- III. **FACILITIES** – the town should immediately enter negotiations to insure that it receives the school. It provides excellent facilities for recreation and could be utilized by youth and others as a recreation and activities center. [www.afterschool.gov](http://www.afterschool.gov) is a site providing centralized information on various sources of Federal funding support for programs for youth and children. There is enough room at the school that businesses seeking space could be housed with rents offsetting costs of operation. The presence of the certified kitchen provides presents many opportunities for its use as a community center or a potential business. In short, the options and flexibility provided by ownership of the building make it quite important to secure it for the town.

The “brick house” is a transparent asset in that it is an apparently sound structure that the town is unsure how to utilize. It could be used in many ways. There is certainly enough room there to provide space for a clinic for health care providers, which they indicated a need for and for outreach offices for various county services for which some need was indicated. The extensive yard at the brick house could be turned in to a community garden or a small water garden/park. With the thermal character of the water from the irrigating well, this could lead to an attraction that could interest non-residents, providing the “hook” to draw some of the tourist trade into a stop at Frannie as well as a source of recreation and a community focus.
  
- IV. **TRANSPORTATION** – this was identified as a problem area for seniors and for youth. With few or no facilities in Frannie, these two groups are

particularly limited. The afterschool site ([www.afterschool.gov](http://www.afterschool.gov)) includes sections on grants for youth recreation transportation. There are also Federal Grants available for elderly and disabled transportation (see CFDA 20.513 at the site mentioned above). I would recommend that Frannie seek to combine with other towns in the area to see if there would be a possibility of setting up a regional transportation entity to provide at least limited service to the small communities.

- V. **PHONE SERVICE** –especially with the change in the school location coming up I would recommend going to the Wyoming Public Service Commission and seek to relief for the long-distance situation. Contact the Wyoming Public Service Commission, Steve Ellenbecker, Chairman, [www.psc.state.wy.us](http://www.psc.state.wy.us) Hansen Building, 2515 Warren Avenue, Suite 300, Cheyenne WY, 82002 (307) 777-7427, FAX (307) 777-5700. I will caution you that any kind of area-wide service will add to the basic rate charge.
- VI. **BEAUTIFICATION** – many residents noted the appearance of the community as a problem. The Wyoming Department of Transportation (WYDOT) has an Adopt-A-Highway program for right away cleanup on the highway approaching the town – I know that at least some of the road has a participant. Other sections on the approach to Frannie may be available. Contact: Joe Holloway [Joe.Holloway@dot.state.wy.us](mailto:Joe.Holloway@dot.state.wy.us) P.O. Box 461, Basin, WY 82410 (307) 568-3446. A town clean-up day, term it Frannie Pride day or some such could be instituted and even turned into a sort of celebration with a community dinner and the like. It is my understanding that WYDOT also has programs for beautification projects along the highways. Contact: WYDOT District 5, P.O. Box 461, Basin, WY 82410, (307) 568-3400, District Engineer; Vic Strube (307) 568-3425.

## **WHAT WAS SAID AT THE INTERVIEWS**

The Resource Team spent three days interviewing the local residents to hear what they had to say. Those being interviewed were directed to answer three questions:

- ✓ What are the major problems/challenges in the community?
- ✓ What are the major strengths/assets of the community?
- ✓ What projects would you like to see implemented in your community in the next two, five, ten, or twenty years?

Listed below, without comment, is what was heard from those who volunteered to be interviewed.

### **Question #1: What are the major problems and challenges in your community?**

- Community not as close knit, not as cooperative
- Nothing to bring in new people
- Lack of community involvement
- Ditto
- Ditto
- New business
- Ditto
- Distance to shopping/school – transportation
- Ferris wheel
- Appearance, clean-up the town
- No potable water for rural residents- haul from deaver
- No gasoline
- No shopping
- Nothing to do
- Attracts “undesirables” / transients
- No attractions to have people stop
- Frannie doesn’t prepare you for the “real” world
- Long distance phone service to everywhere
- No cable TV
- No broadband internet
- No real estate market – houses don’t sell
- Ditto x 9 to all the above
- Drinking water shipped in from outside area
- Roads – not paved
- Split county routing on dispatch
- Confused routing for dispatch
- Transportation for elderly
- Isolation – lack of new people

- Overworking of volunteers – double duty burnout
- Split jurisdiction complicates provision of services
- Ditto isolation/distances
- Resources scattered by divisions
- Funding problems in providing services
- School closure
- No gas station or convenience store
- Ditto county split- hard to have united community in face of differing tax bases, etc.
- Ditto above
- No church
- No school
- Minimal economic base
- Finding a use for elementary school
- How to have school district presence in community without school
- Not enough population base for extension of Powell Community College classes to community – trouble getting enough for a class
- Keeping graduates in community – bringing back college graduates
- Ditto x 6
- Reduced housing value in town leads to building elsewhere
- Distance to churches
- School not utilized to it's potential as community facility
- Library access/collection
- Outlying area water supply
- Ditto
- All phone calls are long distance
- Have to drive everywhere – shopping-medical-etc.
- Infrastructure
- Lack of planning and zoning
- Law enforcement coverage
- Drugs and associated problems
- Ditto
- Response time to calls
- Lack of economic development
- Isolation – “we are forgotten by county governments”
- Ditto x 2
- Frannie is at the tail end of the services
- Education system – consolidation issues – loss of grade school
- Funding schools
- Do we need/want larger schools?
- Aging population
- Retaining youth in community
- Reduced funding of law enforcement
- Lack of tax base/funding of county government

- Lack of visibility of Law Enforcement
- Lack of communication between governmental entities
- Lack of grant writing expertise – time for volunteers
- Mixed jurisdiction lines
- Loss of school
- No ATM-banking facilities
- Streets
- Ditto x 4
- Need retail businesses
- No jobs – kids
- Ditto
- No jobs – families
- No zoning
- Ditto
- Cost of zoning process
- No sidewalks
- Lack of volunteer base – burnout
- Cliques
- Difficulty in communications with public
- Apathy
- Resistance to change
- Unavailability of building-commercial sites/ absentee ownership
- Inflated ideas of land values
- Unwillingness to pay for services
- Fixed income limitations for elderly
- Appearance- dilapidated homes, junk cars, property upkeep
- Lack of enforcement mechanism for community ordinances
- Lack of gas/convenience store
- Ditto
- Mileage to jobs/activities
- Lack of retail business
- Lack of “draw” to bring people/stop people
- Ditto
- No plan for development
- Lack of initiative in economic development
- Personality conflicts/cliques
- Ditto
- Street condition
- Ditto
- Town beautification/lack of attractiveness
- Perceived lack resources- financial and personal
- Ditto
- Turnover in government for new ideas
- Lack of funding

- Lack of pro-activity
- Ditto x 2
- No programs/resources for low income children
- Apathy in the community
- Non—inclusive attitude – don't want to hear opinion
- Ditto x 2
- Lack of retail business
- Appearance of town
- Ditto
- Nothing in the town to draw people
- Town not receptive to outsiders
- Ditto x 2
- Town does not support rural community but expects support
- Ditto
- Eyesores – enforcement of city/county ordinances
- Ditto x 2
- Need affordable rural water system
- Ditto
- Failure of small community values
- No community activities for people to meet
- Legion hall not managed as an asset
- Need community meeting place
- Discouragement of businesses that council doesn't want
- Need more retail businesses – store and gas and cafe
- Losing school
- Ditto
- Lack of area wide-phone service
- Ditto
- High phone rates
- Isolation – lack of awareness of available services
- Travel distances
- Forgotten by county government and services
- Emergency dispatch confusion - cell to Lovell, landline to Powell
- Excellent grapevine
- Loss of oilfield employment
- Losing children in a sense– gone 7:30-5:00
- For health care it will be determined as to what this assessment turns up
- Public transportation
- Finances/Economics
- Food Bank for NBHCounty
- No thrift store for NBHCounty
- No easy access for mental health, social services, etc.
- Remoteness
- Ditto

- Lack of community support for businesses
- Ditto
- No growth – survivor mentality
- Ditto x 2
- No base of commerce
- Restriction of growth (business, type, and sale) by council
- Ditto
- Lack of services
- Lack of workforce
- Non-promotion of business attitude by council
- School closure
- Ditto x 6
- Lack of community unity
- Ditto x 2
- Property value decline
- Apathy – individuals opinion won't make difference
- Streets
- Ditto
- Lack of community involvement
- Ditto
- Overload of available/ active people
- Ditto
- Very few young families
- Ditto
- Loosing school
- Post office marginal
- No rural delivery
- No summer jobs for youth locally
- Losing school
- Lack of young families moving in
- Transportation to major towns/service
- Personal animosity affects city government actions
- To much diversity between town factions
- Lack of obedience to local/state/federal regulation
- Lack of work force
- No zoning
- Need for new blood/new ideas in the town
- Community appearance/junk cars
- Lack of employment
- Lack of retail business
- Lack of budget
- Poor soils/ corrosive
- Poor street conditions
- No storm drainage

- Poor soil drainage
- Anti-business attitude of city council
- Lack of population
- Lack of job opportunities
- Streets
- Lack of nice housing
- Low population
- Stifling of economic growth
- Distance from services
- Aging population
- Lack of willingness to change
- Lack of togetherness
- Need for something to center community around without school
- Need recreation facility/program
- Community clean-up

## **Question #2: What are the major strengths/assets of the community?**

- Elementary school
- Everyone knows everybody
- Low crime
- Scenery
- Ranches and farms/ag. community
- Knowing town leaders/government
- Easy to start things with small group
- Library
- Volleyball/basketball facilities at park
- Water project
- Combined schools – get to know other kids
- Great elderly community –
- Bonding to age group – close friends
- Can make own entertainment from very little
- Teachers good and comfortable with students
- Powell college provides other opportunities – cultural
- Fresh air – no pollution
- Ditto x 10
- Isolation – small town atmosphere
- Ditto x 6
- Location – on the way to destinations.
- Ditto x 8

- Frannie tack shop
- Fire department located here
- People – good support and tight knit
- Infrastructure
- Talented grant writing experience
- Community support for community projects
- Hospital support to home
- Access to two fire and ambulance services
- Nice park
- Port of entry
- Lime plant
- Great golf tournament
- Recreation
- Favorable tax climate
- Presence of LPN's, C.N.A's
- Stable linked community
- Ditto x 6
- Quality of life
- Safety
- Community spirit /neighborliness
- Friendly
- Infrastructure/improvement
- Rich heritage/good values
- Scenic
- Clean air
- Location re: highway/railroad
- Low cost of living
- Attractive to retirees
- Outstanding fire department
- Good schools/good teachers/small class size/good bus service
- Uranium deposits
- Two sheriffs
- People attitude, values
- Ditto
- Ditto
- Small community way of life
- Low crime
- Location- outdoor recreation opportunities
- Strong leaders in the population
- Excellent fire department
- Strong community government
- People ready to help law enforcement
- Ditto
- Community hangs together when needed

- Port of entry
- Highway and Sheriff presence
- Cell phone service
- Online banking
- Peaceful – low crime rates
- Good quality of life
- Good officials
- SPRINT fiber optic trunk line
- Good participation of voters at elections
- Strong family participation - meetings, activities, etc.
- Ditto
- Involved parents
- Major highway
- Port of entry
- Physical layout/platting of town
- Lack of parking for highway/truck traffic
- People
- Ditto x 2
- Major road through town
- County line split
- Ditto
- Physical environment/outdoor opportunities
- Ditto x 2
- Excellent fire department
- School building
- Ditto x 2
- Mineral industry presence
- Access to economics development person/WY. Business council
- Ditto x 2
- School system/excellence of students
- Ditto
- Small town environment – friendly, helpful
- Ditto
- History
- Physical environment – scenery and uncrowded
- Great roads for walking on
- Each other – the people
- Ditto
- Frannie Tack Shop
- Mineral extraction -Oil and limestone plant
- Ditto limestone plant
- Fire hall
- Railroad
- Port of entry

- Need some young families
- Community hall – old Legion hall
- Ditto x 2
- Fire department
- Local nurses
- Housing available
- Emergency units
- Neighborliness
- Ditto x 4
- Excellent grapevine
- Lime plant
- Port of entry
- Major highway through town
- Infrastructure – sewer/water/garbage
- City leaders
- Good kids
- Close knit community
- Availability of limited senior services –transport, medibus, meals
- Good voter turnout
- Closeness of families
- Sewer and water work
- Highway - traffic and access
- Lime plants
- Port of entry
- Property values – attractive opportunities
- Grade school
- Good tax climate close to supply hubs
- Ditto x 2
- Tele-communications potential
- Ditto
- Ranches
- Small town dream available
- Nice town, nice people
- Easy to know your neighbors
- Scenery and geographic location
- Excellent fire department
- Safe community
- Industrial plants here so easier for industry to site here
- Railroad access
- Ditto
- Port of entry
- Fire department
- Tack shop
- School

- Post office
- Railroad
- Houses available
- Good water in town
- Port of entry
- Proximity to industry in Warner
- Fire department
- Small town atmosphere
- Ditto
- Safe community
- Good town council/government
- Ditto
- Ditto
- Ditto safety/low crime
- Mutual help
- Ditto fire department
- Small community
- Good infrastructure – water, sewer
- Natural gas
- Raw water system
- Access to rail and highway
- Good people
- Small is nice
- Beautiful location
- Good land/ room for growth
- Good people
- Good community- safe

**Question #3: What projects would you like to see implemented in your community in the next two, five, ten, or twenty years?**

- Pave roads
- Ditto x 6
- Community center
- Ditto x 6
- Sidewalks
- Ditto x 4
- Water dock for those hauling water
- Store/business's
- Swimming pool
- Ethanol plant

- Community plantings/projects
- Planned events for recreation- structured
- Frannie will always be the same or smaller
- Restaurant
- Ditto retail stores – at least convenience store
- Ditto x 17
- Gas station
- Ditto by 17
- Clean up community
- Flat, open grassy area for football/soccer
- Inter- community bus system between communities
- Ditto x 16
- Amtrak station
- Occupied houses – increased population base
- Additional retail
- Ditto
- Local 1<sup>st</sup> responder group
- Area clinic Frannie/Deaver – need space
- House ambulance in Frannie
- Improved streets - paving
- Rest area by park/highway
- Greenhouse commercial – hot water heat.
- A school
- Street paving
- Sidewalks
- Rural water
- Preserve school building
- Independent senior living center
- Expanded recreation program
- Water dock
- Economic development – grocery and gas, "First stop in Wyoming"
- Café
- Entrepreneur program linked to school
- Broadband internet link
- Job core type program
- "Frannie has not been much different in the last twenty years, not sure it will be in 20 more."
- Community watch
- Reestablish Mayors meetings with county commissioners
- Ditto
- Tapping tourist trade – taxation
- Law enforcement hospitality facility – coffee/restroom
- Convenience store
- Land planning and zoning implemented

- Resident deputy
- Cooperative patrolling in town and enforcement of municipal ordinances by deputies
- DARE program implementation
- Community bus
- Zoning
- Ditto x 3
- Public Restroom at port/parks
- Ditto x 3
- Walking path
- Restoration/repair of raw water well
- Ditto
- Bigger picnic shelter/ more tables
- Razing old legion hall
- Need a community building
- Completing streets and sidewalks
- Ditto
- Make 4<sup>th</sup> street to boulevard/ island in center
- Senior center
- Population growth
- Medical clinic
- Assisted living facilities
- Café
- Ditto
- Pizza party to inform students/community of results
- School building turned into community center and business site
- Ditto x 2
- Extensive town cleanup
- Economic development day/Frannie development day
- Ditto x 2
- Town beautification
- Enhanced park facilities/skate park
- Enhanced tourist attractions – day trip
- Ditto
- Convenience/gas store
- Institute zoning
- Get videos in library/books on tape
- Ditto
- Library open more often
- Organize a “friends of the library”
- Ditto x 2
- Need funding source – tap tourists
- Tap into SPRINT fiber optic trunk for business development
- Area chamber of commerce – cooperate with Deaver

- Ditto
- Improved business climate – peoples attitude and council
- If town is to be a bedroom community – need to plan for a good community
- Need a rural potable water supply system
- Better phone service – long distance everywhere – area-wide service
- Ditto x 5
- Recycling availability
- Ditto
- More community functions
- Better roads
- Ditto
- Better weed control
- Ditto
- Common goal setting – community focus
- Ditto
- “The guts of a community are not the phantom dollars going down the highway, it’s the people and functions here.”
- Expanded telecommunication services
- Ditto
- Promotion of more business
- Streets
- Health service provision
- Community growth
- Ditto x 3
- More community functions
- Ditto
- Plan for school building use
- Ditto x 3
- Streets
- Ditto x 3
- Better telephone communications/cheaper phones
- Cable/broadband available
- Gas station/convenience store
- Ditto x 2
- Future economic development/ draw for people
- School building utilization – businesses
- Amtrak station
- Community section in the Lovell paper
- Expansion of senior services
- Ditto x 5
- Truck stop
- Community building for centralizing services
- Ditto
- Additional space for social services/public health

- Recreation committee with wider community development
- Need retail draw - store/gas
- Ditto gas
- Fitness center
- Need to see some thriving business
- Need a recreation facility for teens
- Do not demolish school
- Need store
- Need cafe
- Need Laundromat
- Recreation area for children/seniors
- Paved streets
- Expand communication in meetings – reduce dis-enfranchisement
- Get rid of junk cars
- Need store with some groceries and gas
- Ditto
- Established business support to local start-up
- Need job availability – perhaps Prison?
- Improve park
- Street improvements
- Additional housing development (north)
- Business park (west)
- More jobs and industry
- Need a good use for elementary building
- Need a push for more people to move in
- Retail businesses moving into community
- Growth in population
- Expansion of town to accept growth
- Streets repaired
- Recreation program - community based